

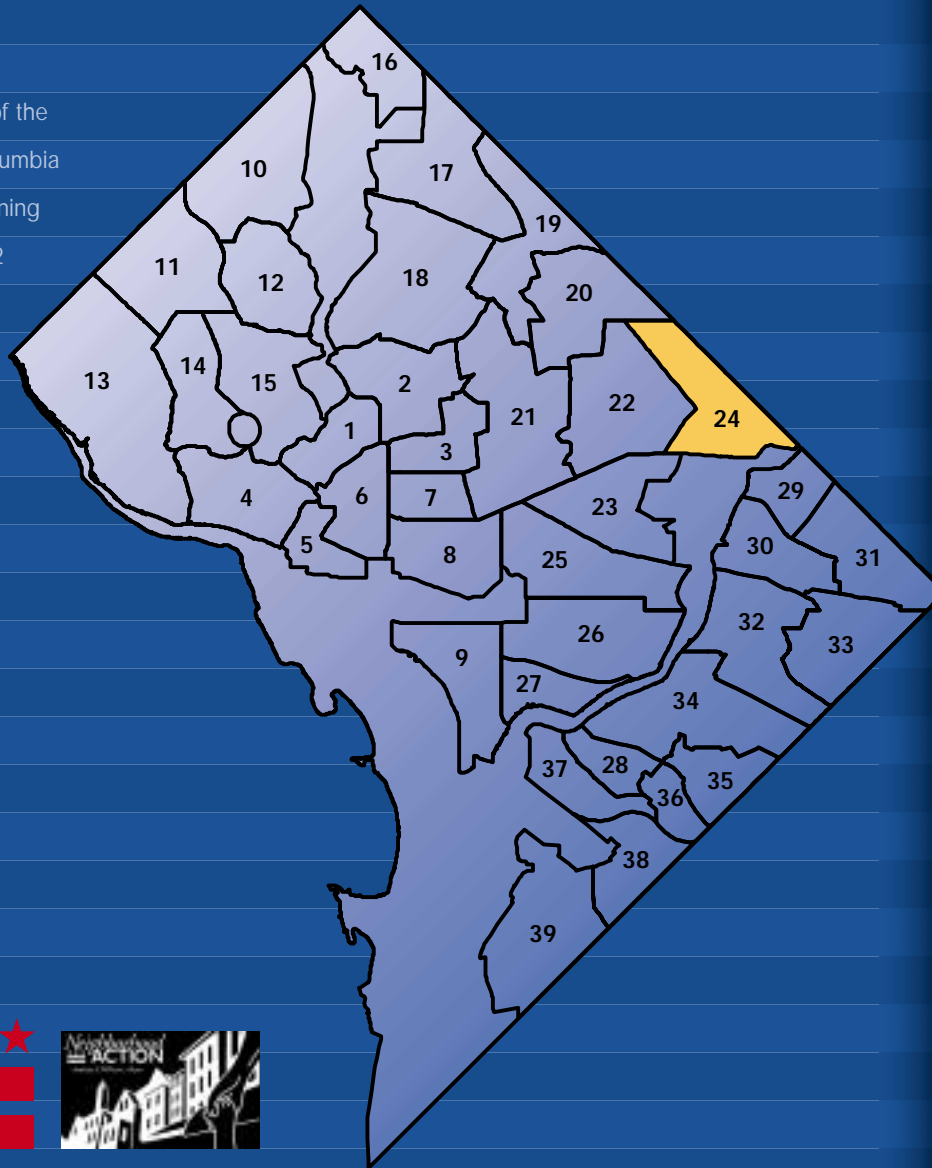
Neighborhood Cluster

24

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



Fort Lincoln
Gateway
South Central
Woodridge



Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 24:*

Advisory Neighborhood Commissions (ANCs)
5A, 5B, and 5C

Cluster 24 Neighborhood Steering Committee

Gateway Civic Association

H Street Community Development Corporation

McKedree-Simms-Brookland United Methodist
Church

Mount Horeb Baptist Church

Residents of Fort Lincoln, Gateway, South
Central, and Woodridge

Rhode Island Professional and Merchants
Association

South Central Community Association

Woodridge Civic Association

Claudia Canepa, Junior Planner, Office of
Planning

Phil Heinrich, Program Manager, Office of the
Chief Technology Officer

Cover: Single family homes in
Woodridge

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

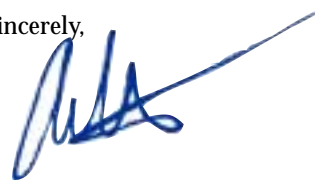
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner, Deborah Crain, who helped develop this SNAP, will continue to work with the District Department of Transportation (DDOT) as it develops a traffic study for Ward 5, to work with citizen groups and District agencies to implement a strategy to eliminate illegal dumping, and to assist the Department of Parks and Recreation (DPR) in identifying strategies to

beautify and maintain community parks. She will continue to provide technical assistance as needed in Cluster 24, among other work.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

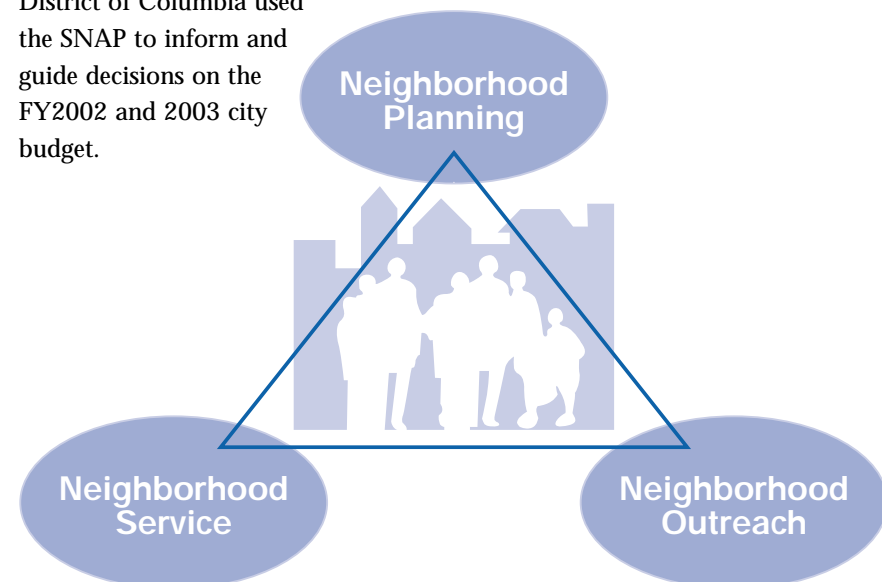
Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



Introduction

1

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and task force meetings, community stakeholders identified the priority areas of the Cluster 24 SNAP: Public Safety, Community Pride and Neighborhood Character, Recreation, and Commercial Areas and Economic Development. Those four priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 5 plan. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work

with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively.

Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 5 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 5 over 5 years (1999–2004) and highlights eight areas of focus. For Fort Lincoln, Gateway, South Central, and Woodridge, it identifies the following as specific community concerns: excessive traffic; noise; litter; gateways; parks and open space; and the negative effects of new commercial, industrial, and other nonresidential development.

A Message From Your Neighborhood Planner

As your Neighborhood Planner, my job has been to guide residents and stakeholders of Cluster 24 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities to help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have produced the first Strategic Neighborhood Action Plan for Cluster 24. This effort has truly been a monumental achievement!

At times, the task has not been easy. I know that, historically, areas in this Cluster have not received the level of attention that residents felt they deserved. There were those of you who did not want to attend another meeting—but came anyway. There were those of you who did not believe that this process would bring about real change—but came anyway. There are those of you who have worked to create a better neighborhood without government assistance and did not believe that the time had

come when your government would assist you as a willing partner. Although we have a long way to go, we have heard you. This document is proof that your government is changing to better serve you as well as providing a tool for you to hold us accountable.

Many of you, both long-time and new residents, have taken the initiative to create change, not waiting for government to try to fix a problem. This proactive approach has been the case in the SNAP process. You have not waited for this document to be published before taking on tough issues. For example, the top priorities for Cluster 24 are Public Safety, Community Pride and Neighborhood Character, Recreation, and Commercial Areas and Economic Development.

Fort Lincoln residents are working to attract commercial and residential development. Their neighbors in Gateway, South Central, and Woodridge have taken on the task of eliminating illegal dumping in the neighborhoods. Cluster 24 residents and businesses are also working to enhance the commercial corridor

along Rhode Island Avenue through the Rhode Island Professional and Merchants Association.

I would like to recognize the tremendous commitment and dedication of those who participated in this planning process. They were active throughout the effort—reviewing and fine-tuning many elements of the draft SNAP. I look forward to continuing to work with you and your community to implement the actions outlined in this plan and to achieve the vision for livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

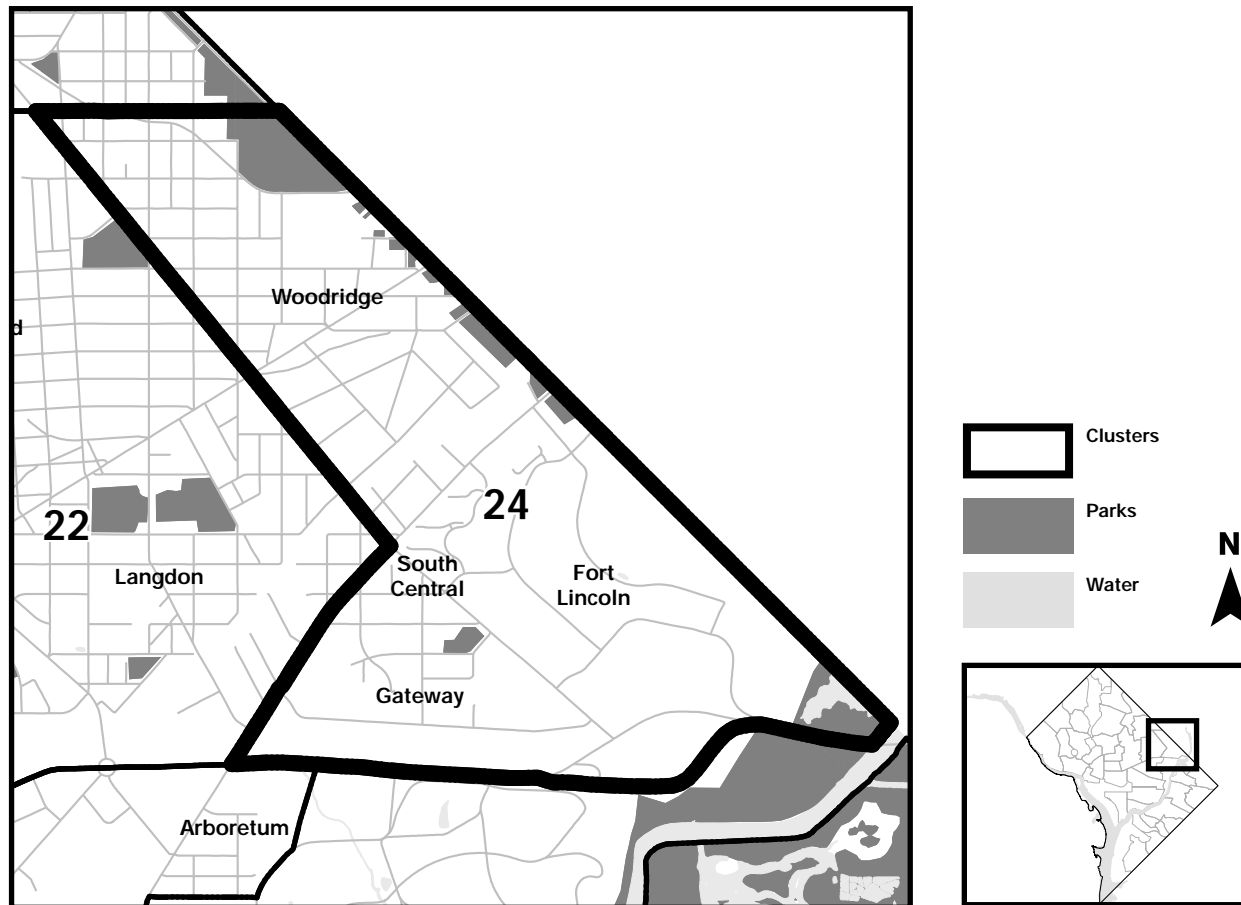
Deborah Crain

Neighborhood Planner, Cluster 24

State of the Cluster

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Cluster 24: Fort Lincoln, Gateway, South Central, Woodridge



Cluster 24 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 24. Your Neighborhood Cluster is shown on the map to the left and includes the following neighborhoods:

- Fort Lincoln
- Gateway
- South Central
- Woodridge

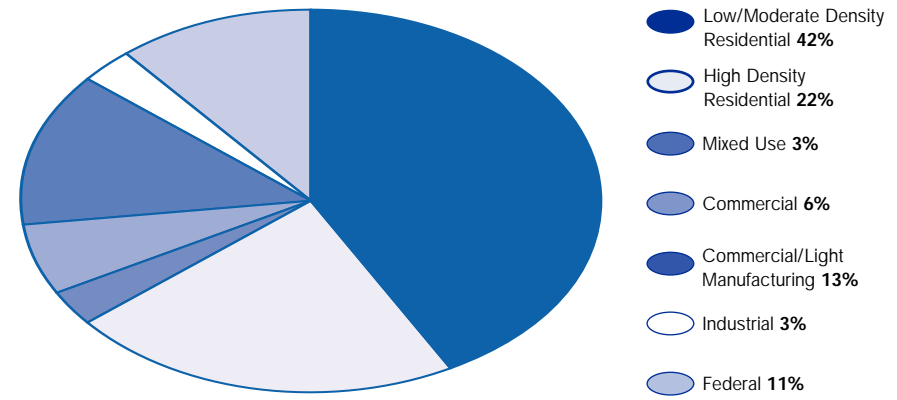
These four neighborhoods developed this SNAP with the help of your Neighborhood Planner, Deborah Crain.

Physical Characteristics and Assets

Attractive, well-maintained single-family homes, row houses, and apartments define the residential area of Cluster 24. Also included in this Cluster is Fort Lincoln, which is a planned, mixed-use, urban renewal community built in the 1970s. The adjacent chart shows that low-, moderate-, and high-density residential dwellings make up 64% of the land use in this community. Small commercial service centers are located in this Cluster on South

Dakota Avenue, Michigan Avenue at Queens Chapel Terrace, and 12th Street at Michigan Avenue. Those areas, which make up 19% of Cluster 24, include convenience stores, fast food restaurants, gas stations, and other miscellaneous venues. A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the adjacent pie chart.

Land Uses in Cluster 24



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Douglas Discount Food and Pharmacy
on Rhode Island Avenue, NE



Stately home in Cluster 24



A view of the Anacostia River



Highlights of Cluster 24's assets and features include the following:

- *Naturally wooded park-like areas are situated along the eastern-most border.*
- *Eclectic commercial areas are located along Rhode Island Avenue near South Dakota Avenue and at Bladensburg Road near Fort Lincoln New Town.*
- *New York Avenue and Rhode Island Avenue are considered important gateways into the city.*
- *The Cluster has close proximity to the Anacostia River and the National Arboretum.*
- *Fort Lincoln New Town, a model in-town community, includes housing for the elderly, as well as affordable housing for low- and moderate-income households.*
- *Solid tree-lined neighborhoods have well-maintained single-family homes and row houses.*
- *Annual family day festivals are held during the summer months in Fort Lincoln, Gateway, South Central, and Woodridge.*

Demographics

Cluster 24 has approximately 11,200 residents, representing about 2% of the District's population. African Americans make up the majority of residents in Cluster 24, constituting 94% of its population. Cluster 24 has more than double (26%) the population of residents over the age of 65, as compared to the city-wide percentage of 12%. The Cluster's median household income (\$37,256) is slightly lower than the city-wide median (\$43,001). In Cluster 24, 63% of the households are owner occupied. That percentage is well above the District's average of 41%. The chart below provides some basic information on your neighborhood, such as age, race and ethnicity, and family income for 2000. It also shows data from 1990, which allow you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 24 Databook by contacting the DC Office of Planning at 202-442-7600.

	Cluster 24: 1990	Cluster 24: 2000	City-wide: 2000
Population	11,876	11,256	572,059
Age			
Under 18 Years	18%	18%	20%
Between 18 and 65 Years	58%	55%	68%
Over 65 Years	25%	26%	12%
Race and Ethnicity			
African American	94%	94%	60%
White	5%	3%	31%
Hispanic ¹	1%	2%	8%
Income			
Median Household Income ²	\$28,095	\$37,256 ³	\$43,001 ³
Education			
High School Graduates	69%	Data not yet available	78%
College Graduates	25%	Data not yet available	39%
Housing			
Occupied Housing Units	4,808 units	4,848 units	248,338 units
Percentage of Housing Units Owner Occupied	63%	63%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity

Over the past few years, major activity in this Cluster has been public projects, such as road and infrastructure improvements. Highlights of those projects, as well as future investments, are listed below:

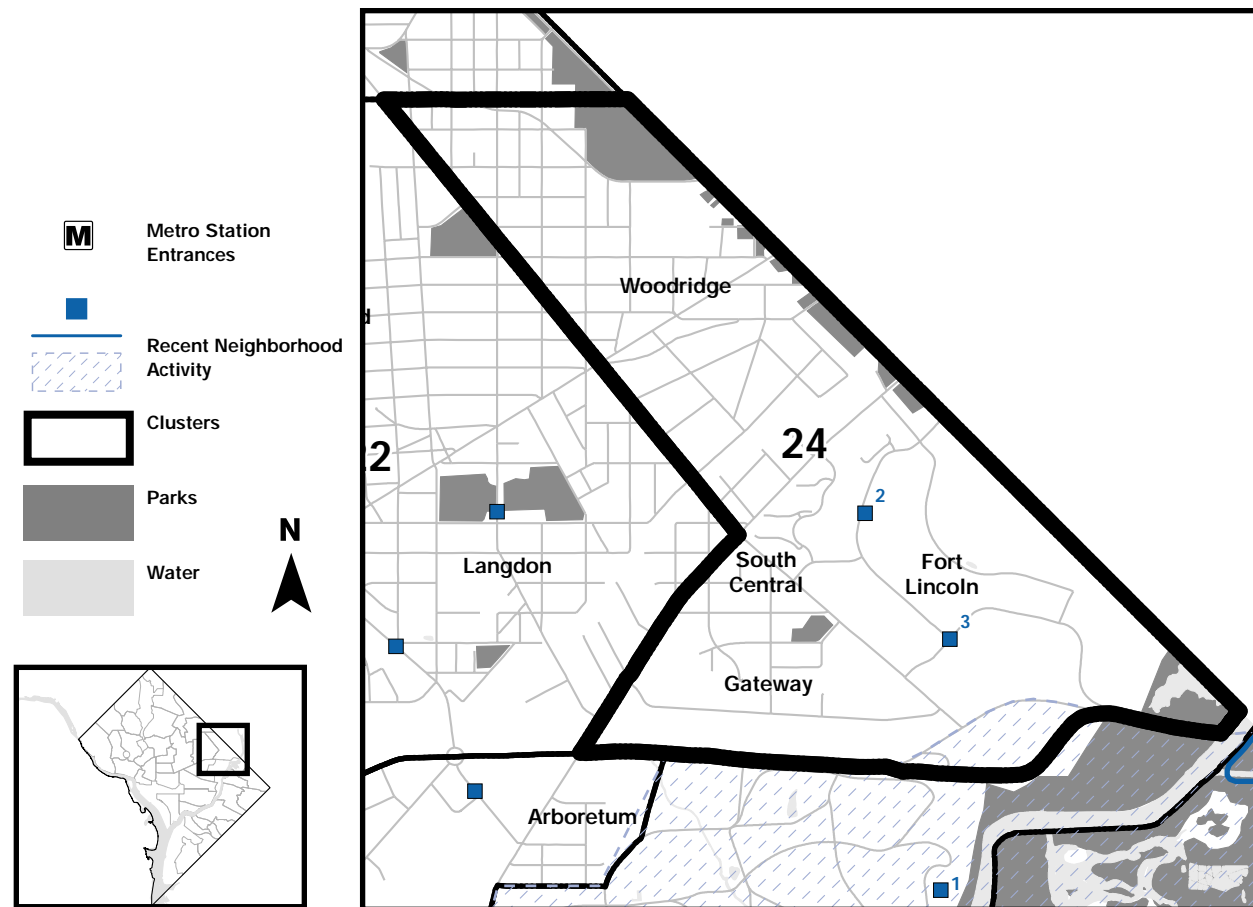
- *Completion of a new beverage distribution plant, owned by Premium Distributors. The plant is located in Fort Lincoln New Town.*
- *Completion of roadway reconstruction and utility improvement projects in Fort Lincoln New Town.*
- *Construction of a storm-water management system at Route 50 and South Dakota Avenue.*
- *Major bridge and highway renovation along Route 50 near Fort Lincoln New Town and the National Arboretum.*
- *Future renovation of the Wellness Center, which is a center for senior citizens. The center is located in Langdon.*

The recent neighborhood activity map on the following page depicts the key activities in your Cluster.

Premium Distributors located in Fort Lincoln New Town



Recent Neighborhood Activity in Cluster 24



1. Anacostia Waterfront Initiative
2. Premium Distributors
3. Theodore Hagans Cultural Center

Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 11 essential ingredients as vital for a livable community:

1. Public Safety
2. Community Pride and Neighborhood Character
3. Recreation
4. Commercial Areas and Economic Development
5. Residential Development Protection
6. Transportation
7. Government Accountability
8. Clean Neighborhoods
9. Environmental Quality
10. Schools
11. Jobs and Training

Cluster Priorities

Participants were then asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priorities:

- Public Safety
- Community Pride and Neighborhood Character
- Recreation
- Commercial Areas and Economic Development

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

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How We Involved You

Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to discuss the concept of the SNAP and to develop key contacts. Those consultations were held from March 2001 to June 2001.
- Recruited and formed a Cluster Steering Committee to plan and promote the Neighborhood Cluster Visioning Workshop. A Cluster Steering Committee Meeting was held on June 7, 2001, and was followed by ongoing consultation in preparation for the workshop.

Phase II: Visioning and Identifying Essential Ingredients

- Convened a Visioning Workshop for Cluster 24 on May 22, 2001, at McKendree-Simms-Brookland United Methodist Church to identify the essential ingredients for a healthy neighborhood and to establish priorities.

Phase III: Action Planning

- Held three Action Planning Meetings, using the top three essential ingredients, to develop preliminary action plans.

Phase IV: Validation

- Convened a Ward 5 Validation Meeting on July 31, 2001, to review and validate the draft plan.

Community Outreach

- Announced the Steering Committee Meetings, the Neighborhood Cluster Workshop, the Action Planning Work Sessions, and other meetings using a variety of outreach methods. Flyers were posted in key neighborhood locations. Workshop schedules were announced at Advisory Neighborhood Commission (ANC), citizen, and civic association meetings and were sent through e-mail. Notices were also sent to Advisory Neighborhood Commissioners and to Council Member Orange's office.
- More than 130 citizens participated in the planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 24, some of the key actions that concerned citizens the most received the following agency commitments:

Increase Public Safety in Neighborhoods

- *The Environmental Crimes Unit of the Metropolitan Police Department (MPD) will monitor and take enforcement action at the site of the CSX Railroad embankment in this Cluster.*
- *MPD's Narcotics Strike Force and District Focus Mission Team Units will target areas to reduce and eliminate open-air markets and prostitution.*
- *MPD participates in joint enforcement and investigative task forces with Federal law enforcement agencies and neighboring jurisdictions. MPD will seek to reduce open-air drug markets by making street and mid-level drug trafficking the primary focus of the Major Narcotics Branch.*

- *MPD's Policing for Prevention group will provide technical assistance to working groups of residents.*
- *District 5 of MPD will partner with the Roving Leaders of the Department of Parks and Recreation (DPR) to address the violence at local night clubs.*

Improve the Quality of Life in Neighborhoods

- *The Department of Consumer and Regulatory Affairs (DCRA) is working with the City Administrator and other agencies to improve the code enforcement process.*
- *The District Department of Transportation (DDOT) will work with the Neighborhood Services Coordinator to identify streetlights in need of repair.*
- *The Washington Metropolitan Area Transit Authority (WMATA) will examine and propose improvements to the Bladensburg Road facility.*
- *The Department of Public Works (DPW) can place 180 litter cans in selected areas across the city, ensuring that each area meets specific criteria. Given the high demand for litter cans, DPW has requested, and received, funds to place additional cans.*
- *DPW's abandoned auto investigations have been centralized. Centralization will improve DPW's capacity to regulate abandoned and junk vehicles.*
- *DDOT will begin formulating neighborhood transportation plans that address traffic-calming needs. The plans will include this area. DDOT will deploy additional Parking Control Officers in residential neighborhoods. DDOT will install new traffic signs. Once DDOT receives routine service requests from the Call Center, speed limit signs and other signs can be installed within 60 days.*
- *MPD will step up enforcement against the posting of illegal bills and posters.*

Increase Recreation in Neighborhoods

- *The Department of Parks and Recreation (DPR) will increase the number of staff members, the number of programs, and the amount of maintenance at recreation centers. DPR allocated \$4 million for 30 new programs and 30 new maintenance staff members. Those resources will increase DPR's ability to develop partnerships with colleges, universities, nonprofits, and churches.*
- *The District of Columbia Office on Aging (DCOA) will work with members of the Senior Service Network to conduct Family Day in senior centers and senior daycare centers around the city.*
- *DPR is implementing a new city-wide initiative that will improve or replace all site amenities (benches, litter cans, etc.).*
- *The Theodore Hagans Cultural Center is on the priority listing for capital improvements to improve the lighting and bathroom facilities.*

- *DPR is conducting an inventory of facilities to assist with the development of a master plan over the next year, which will include an assessment of programs and parks. New projects will be considered as this plan takes shape.*
- *DPR's Urban Park Rangers are working the Metropolitan Police Department (MPD) to improve public safety at parks and recreation centers.*

Increase Commercial and Economic Development in Neighborhoods

- *The Office of Planning (OP) will undertake strategic development planning for Rhode Island Avenue, Bladensburg Road, and South Dakota Avenue. This plan will outline priorities for revitalization and development.*

- *The Department of Housing and Community Development (DHCD) will continue to support community development corporations and their development activities through the Neighborhood Development Assistance Program (NDAP).*
- *The Deputy Mayor for Planning and Economic Development (DMPED) has awarded \$7 million in local funds to support the commercial properties acquisition and development fund and the small business development fund components of ReStore DC.*

The next chapter is the centerpiece of the SNAP: the Action Plan. Specifically, it describes how District and non-District agencies are responding to the citizens' priorities in FY2002, FY2003, and beyond.

Understanding the Plan

The Cluster 24 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 24 include the following:

- Public Safety
- Community Pride and Neighborhood Character
- Recreation
- Commercial Areas and Economic Development

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed

Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will need the help of the business and

institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

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Agency Responses to Citizen Priorities

PRIORITY 1:

Public Safety

Public safety was rated the number one priority for Cluster 24. Residents identified the need for enhanced law enforcement, including community policing, to reduce the level of illegal activity in their neighborhoods. Citizens identified prostitution, drug activity, and the need for more visible police presence as major issues. Residents specifically recommended Orange Hat Patrols, neighborhood watch programs, and MPD's Partnerships for Problem Solving program as possible strategies for improving public safety.

OBJECTIVE 1:

Better coordinate existing law enforcement resources.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2465	Work with the US Attorney's Office (USAO); Office of Corporation Counsel (OCC); Federal Bureau of Investigation (FBI); Bureau of Alcohol, Tobacco, and Firearms (ATF); and other agencies to form a coordinated effort to stem drug activity in targeted areas.	Woodridge Between Bladensburg Road and Eastern Avenue	MPD	9315	The Metropolitan Police Department (MPD) participates in joint enforcement and investigative task forces with the FBI, ATF, and Drug Enforcement Agency (DEA) and with neighboring jurisdictions. In addition, MPD will seek to reduce open-air drug markets in FY2003 by making street and mid-level drug trafficking the primary focus of MPD's Major Narcotics Branch, while referring long-term drug investigations to the federal DEA task force.	Ongoing
			OCC	9316	The Office of Corporation Counsel (OCC) will provide enforcement assistance within its jurisdiction. OCC will provide legal service support within the client agency's time frame.	FY2002
343	Use the Environmental Crimes Unit to address illegal dumping, illegal disposal of gas and oil, and nuisance properties.	Monroe and Clinton Streets and the CSX Railroad embankment	MPD	8227	MPD's Environmental Crimes Unit has begun monitoring and taking enforcement action at this location. This work began in 2002 and will be reevaluated in July 2002 for effectiveness.	FY2002
2466	Work with MPD to develop a strategy to address crime issues such as robberies, burglaries, automobile theft, and burned-out automobiles in Fort Lincoln.	Fort Lincoln, South Central, Gateway, and Woodridge	MPD	9332	District 5 will work with partners to implement this action. It is currently reaching out to DPW in reference to burned-out cars.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Public Safety**OBJECTIVE 1: **Better coordinate existing law enforcement resources.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
344	Target enforcement in hot spots known for prostitution and drugs through foot patrols and surveillance, with a coordinated strategy to eliminate those problems.	Bladensburg Road and 30th Street; Bladensburg Road, from New York Avenue to Montana Avenue; J and Z Motel at South Dakota and Rhode Island Avenues (also in the park across the street); Eastern Avenue toward Bladensburg Road; Rhode Island to Eastern Avenue, including Sunny's Carry-out (drugs are being sold in the alley); Kirks Motel on Rhode Island Avenue; Stop and Shop on Rhode Island Avenue (drugs are being sold from a Yellow Cab in the parking lot); and Eastern Avenue and Monroe in the woods and on the embankment owned by CSX railroad	MPD	8234	Targeting will be conducted by Narcotics Strike Force and District Focused Mission Team Units to address and reduce open-air markets and prostitution.	FY2002
2467	Prevent vandalism of streetlights in targeted neighborhoods.	Woodridge Between Bladensburg Road and Eastern Avenue	DDOT	9666	The District Department of Transportation (DDOT) will replace broken lights as they occur. DDOT has no program to prevent vandalism. Prevention of vandalism is under the purview of MPD.	Ongoing
			MPD	9334	MPD will report vandalism and graffiti when noticed. MPD will report streetlights that are out to the Department of Public Works (DPW).	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1:

Public Safety

OBJECTIVE 2:

Implement community-oriented policing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2468	Work with ANCs and other community leadership organizations to establish Orange Hat Patrols in target neighborhoods.	Woodridge Between Bladensburg Road and Eastern Avenue	MPD	9336	The Policing for Prevention group will provide technical assistance to working groups of residents and police officers in the Police Service Areas (PSAs) where residents are interested in setting up citizen patrols. Development of training on outreach will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002.	FY2002
			Community	9389	Success of this action will depend on community leadership and the actions of individuals. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2469	Work with ANCs and other community leadership organizations to establish neighborhood watch programs in target neighborhoods.	Woodridge Between Bladensburg Road and Eastern Avenue	MPD	9338	The Policing for Prevention group will provide technical assistance to working groups of residents and police officers in PSAs where residents are interested in setting up citizen patrols. Development of training on outreach will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002.	FY2002
			Community	9390	Success of this action will depend on community leadership and the actions of individuals. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
2470	Include additional PSAs in community-oriented policing through the Partnership for Problem Solving initiative in target neighborhoods.	South Dakota and Rhode Island Avenues	MPD	9339	District 5 will more widely publicize PSA meetings and will do additional outreach. PSA team members will regularly share information about upcoming PSA meetings when they are out in the community. The Policing for Prevention group will provide technical assistance to working groups of residents and police officers in the PSAs where residents are interested in setting up citizen patrols. Development of training on outreach will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2:

Community Pride and Neighborhood Character

Community pride and neighborhood character are the second priority for Cluster 24. Residents want to preserve the historic nature of the community while making necessary improvements. They believe that one of the keys to improving community character comes through the cleaning and repairing of the neighborhood. This work includes increased maintenance of public and private property; removal of abandoned cars; maintenance and repairs of trees, sidewalks, streets, and alleys; and improved street lighting.

OBJECTIVE 1:

Improve neighborhood character.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2471	Create an overall plan to make landscape improvements on private and public property. The plan would include implementing vest pocket and Adopt-a-Park programs, planting trees, and organizing additional block clubs and garden clubs.	Rhode Island Avenue, from 22nd to 30th Streets	OP	9341	The Office of Planning (OP) will work with community stakeholders to prioritize issues related to trees and landscaping of public space in the neighborhoods.	FY2002
			DPR	9391	The Department of Parks and Recreation (DPR) is implementing a new initiative that will roll out in FY2003. The initiative will improve or replace all site amenities (benches, litter cans, etc.) city-wide. DPR has recently hired its first Landscape Architect to contribute to the maintenance and beautification of parks. Partnering with the community and exchanging ideas is always welcome. New pocket parks are a low priority right now as DPR focuses on the many existing parks and facilities.	Ongoing
2472	Create a strategy to reduce the output of fumes from the Metro Bus facility into the community.	Bladensburg Road	WMATA	9343	The Washington Metropolitan Area Transit Authority (WMATA) will continue to work with the community and the Department of Health (DOH) on environmental issues surrounding the bus garages. WMATA will continue to examine and propose improvements to the facilities. Half of the Bladensburg buses will be Clean Natural Gas (CNG) in the future.	Ongoing
			Community	9342	Success of this action will depend on community leadership and the actions of individuals. ANCs, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 2: **Community Pride and Neighborhood Character**OBJECTIVE 1: **Improve neighborhood character.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2474	Encourage Metro to take better care of the outside of the facility on Bladensburg Road NE.	Bladensburg Road	WMATA	9346	WMATA will examine the exterior of the facility and will recommend improvements, subject to funding. WMATA will examine improvements to its facility. The area outside the facility is the responsibility of the District of Columbia.	FY2002
			Community	9345	Success of this action will depend on community leadership and the actions of individuals. ANC's, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
345	Implement a policy that limits or bans posting of bills or posters in commercial and residential areas.		DPW	9710	Police can now issue tickets for illegal posting of bills.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Community Pride and Neighborhood Character**OBJECTIVE 2: **Make residential streets quieter and safer.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2475	Identify ways to control commuter traffic on residential streets.	Monroe and Taylor Streets	DDOT	9347	DDOT will support the Department of Consumer and Regulator Affairs (DCRA) efforts in this area.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2:

Community Pride and Neighborhood Character

OBJECTIVE 3:

Improve maintenance and service delivery.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
346	Conduct an assessment of existing streetlights in order to provide better maintenance and lighting in the neighborhoods.	Cluster-wide	DDOT	8236	DDOT will work with the Neighborhood Services Coordinator (NSC) to identify streetlights in need of repair. Once the streetlights are identified, they will be repaired as a service request.	FY2002
347	Enforce laws and regulations regarding property upkeep, including the removal of abandoned cars on public and private property.	2900 Central Avenue and 2827 30th Street NE	DCRA	8237	DCRA will assist DPW in identifying abandoned vehicles.	FY2002
			DPW	8238	DPW has opened an additional impound lot, and new tow cranes have been ordered, which will be deployed in FY2002. After receiving a service request from the Call Center regarding an abandoned car or observing that a vehicle has been left parked in public space for more than 72 hours, a DPW Investigator posts a notice on the vehicle stating that the owner must remove the vehicle within the next 72 hours. Before a vehicle is towed, DPW gives the owner a minimum of 6 days to claim the vehicle during the notification process. A vehicle on private property cannot be legally removed before 90 days without the property owner's permission, although when the owner is located, removal of the vehicle can generally be expedited.	FY2002
2476	Conduct a survey to determine the existing condition of trees, sidewalks, streets, and alleys in the neighborhoods. Create an appropriate priority schedule for repair and maintenance.	Fort Lincoln retaining wall at South Dakota Avenue and Bladensburg Road plus 28th Street between Evarts and Douglas (trees need to be trimmed Cluster-wide)	DDOT	9348	DDOT will determine pavement conditions of the locations and will repair where necessary. Surveying is ongoing. Any design will occur in the Q4 of FY2003, and construction will begin in following years.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 3:

Recreation

Recreation is a major component to improving the quality of life of residents in Cluster 24. Citizens recommended that the Department of Parks and Recreation (DPR) conduct an inventory of recreation facilities and programs, increase safety at recreation centers and parks, and provide renovations of the Theodore Hagens Cultural Center in Fort Lincoln. Residents identified the need for additional recreation programs for youths and senior citizens.

OBJECTIVE 1:

Improve recreation facilities.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2477	Conduct an inventory of recreation facilities, recreation center programs, and parks in the Cluster.	Cluster-wide	DPR	9357	DPR is currently conducting an inventory of facilities. Development of a master plan, which will include an assessment of programs and parks, is in process.	FY2002
2478	Request a meeting with the Director of DPR to develop a strategy for making the necessary improvements at the Theodore Hagens Cultural Center.	Theodore Hagens Cultural Center	DPR	9358	The Theodore Hagens Cultural Center is on the priority listing for capital improvements in the coming fiscal year, FY2003. DPR is planning to improve the lighting and bathroom facilities there.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 3:

Recreation

OBJECTIVE 2:

Enhance recreation programming.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2479	Identify ways in which additional space can be created at the Fort Lincoln Recreation Center for programs for senior citizens.	Fort Lincoln Recreation Center	DPR	9359	DPR has hired a new Associate Director for Programs. This person will assess the current situation by reading these plans, visiting sites, and working with the community, including senior citizens and schools, to develop future programs.	FY2002
2480	Develop or improve multigenerational recreation programs targeting senior citizens and youths.	Start with Fort Lincoln Recreation Center	DPR	9360	DPR has hired a new Associate Director for Programs. This person will assess the current situation by reading these plans, visiting sites, and working with the community, including senior citizens and schools, to develop future programs.	FY2002
2481	Improve recreation programs for youths at the Fort Lincoln Recreation Center.	Fort Lincoln Recreation Center	DPR	9361	DPR has hired a new Associate Director for Programs. This person will assess the current situation by reading these plans, visiting sites, and working with the community, including senior citizens and schools, to develop future programs.	FY2002
2482	Identify and promote recreation programs that target school-aged children.		DPR	9362	DPR has hired a new Associate Director for Programs. This person will assess the current situation by reading these plans, visiting sites, and working with the community, including senior citizens and schools, to develop future programs.	FY2002
2483	Distribute a directory of recreation facilities and program descriptions to residents.		DPR	9349	The semiannual program guide has a directory of recreation centers. This information is also available on the Internet at <www.dpr.dc.gov>.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Recreation**OBJECTIVE 3: **Maintain recreation centers and parks.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2484	Identify how MPD and DCPS personnel can supplement the implementation and supervision of recreation activities.	Cluster-wide	DPR	9350	DPR will take this request under advisement. DPR works closely on a regular basis with both DCPS and MPD (which coordinates with the Urban Park Rangers). Both agencies are understaffed and overworked as well, to a certain extent. Hence, they are not able to supplement DPR's recreation programs. DPR does, however, coordinate with those agencies on ideas, programming, and opportunities.	Ongoing
			MPD	9351	District 5 is prepared to work in partnership with DPR and DCPS to develop and implement a plan on this issue.	FY2002
			DCPS	9392	DCPS supports DPR, the lead agency, in attempting to craft a meaningful response to this request.	FY2002
348	Improve the conditions of neighborhood parks, possibly through the Adopt-a-Park program.	South Dakota Avenue and 31st Street; Bladensburg Road and Douglas to 28th Street; Bladensburg Road and 30th Street; Bladensburg Road and South Dakota Avenue; and South Dakota Avenue, Franklin Street, and Fort Lincoln Street	DPR	8239	DPR is currently recruiting staff members to manage Adopt-a-Park and other related programs. In the meantime, if you would like to adopt a park or assist in park maintenance, please call the DPR main number at 202-673-7665. Even as DPR works to permanently fill this position, it has all of these parks on a regular maintenance and trash pickup schedule. DPR does not have the money or the personnel to do other renovations or major improvements this fiscal year.	FY2002
349	Provide better tree maintenance at parks and recreation centers.	South Dakota Avenue and 31st Street; Bladensburg Road and Douglas to 28th Street; Bladensburg Road and 30th Street; Bladensburg Road and South Dakota Avenue; and South Dakota Avenue, Franklin Street, and Fort Lincoln Street	DPR	8240	DPR does not have a tree maintenance budget. It needs money for pruning and planting but depends on DDOT and the Casey Tree Endowment Fund (CTEF) for tree work. DPR requested \$600,000 for tree maintenance and \$400,000 for park seating and trash receptacles as part of this year's budget enhancement. Both were turned down. DPR has to find small amounts of money here and there to fill the void; hence, major tree projects and maintenance schedules are unrealistic for the moment.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 4:

Commercial Areas and Economic Development

Commercial areas and economic development were identified as the fourth priority for Cluster 24. To bolster the economic development potential of this area, residents suggested that Rhode Island Avenue become a sophisticated gateway like other major roads leading into the city. Residents also recommended a reduction of liquor stores and used car lots on the avenue, tougher enforcement of illegal signage, and improved design standards for storefronts. Finally, citizens requested reviews of the current urban renewal amendments for Fort Lincoln and the zoning of Rhode Island Avenue.

OBJECTIVE 1:

Enhance and improve commercial corridor.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
351	Develop a strategic plan for the Bladensburg Road and the Rhode Island Avenue commercial corridors. The plan should focus on urban design and historical elements, including streetscape, signage, banners, tree boxes, and façade improvements.	Rhode Island Avenue from 22nd to 30th Streets, Hayes Motel, storefronts under the Solar Eclipse, and Bladensburg Road across from Fort Lincoln	DDOT	8488	DDOT will begin formulating neighborhood transportation plans to include this area.	FY2003
			OP	8243	The (OP) will work with DHCD and the Neighborhood Development Assistance Program (NDAP) program to secure funding for targeted technical assistance programs of community development corporations (CDCs) and community-based organizations (CBOs).	FY2003
2486	Develop a marketing strategy that increases business retention and expansion in commercial areas of the neighborhoods.	Rhode Island Avenue from 22nd to 30th Streets, Hayes Motel, storefronts under the Solar Eclipse, and Bladensburg Road across from Fort Lincoln	Community	9539	Success of this action will depend on community leadership and the actions of individuals. ANC, citizens, community organizations, nonprofits, and others are encouraged to help implement this action.	TBD
			DCMC	9818	The DC Marketing Center (DCMC) will support the work of the DC Main Streets program by providing technical assistance to local organizations; producing and distributing marketing materials; and holding marketing outreach, workshops, or forums to help promote commercial investment in neighborhood business districts.	Ongoing
			OP	9819	Local CBOs and CDCs should apply for technical assistance from ReStore DC and should work in partnership with universities to obtain planning grants to develop an economic development strategy.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 4: **Commercial Areas and Economic Development**

OBJECTIVE 1: Enhance and improve commercial corridor.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2487	Create a standard for signage for the commercial areas.	Rhode Island Avenue from 22nd to 30th Streets, Hayes Motel, storefronts under the Solar Eclipse, and Bladensburg Road, across from Fort Lincoln	DDOT	9817	DDOT will begin formulating neighborhood transportation plans to include this area. Neighborhood plans will include signage and other streetscape improvements.	FY2003
2490	Implement a policy that limits or bans posting of bills or posters in commercial and residential areas.	Rhode Island Avenue from 22nd to 30th Streets, Hayes Motel, storefronts under the Solar Eclipse, and Bladensburg Road across from Fort Lincoln	DPW	9814	Police can now issue tickets for illegal posting of bills.	Ongoing

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

The Neighborhood Service Initiative strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. The identified areas have recurring problems that

need the cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. *For more information about this initiative, please contact Todd Douglas, Neighborhood Service Coordinator, for Ward 5 at 202-576-8100.*

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform, including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the

District agencies. The T-9 schools in Ward 5 are the Noyes Elementary School, which is located at 2725 10th Street NE, and the Phelps Senior High School, which is located at 704 26th Street NE. *Please contact Helen Flag at 202-442-5023 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

Other Neighborhood Initiatives

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Partnership for Problem Solving

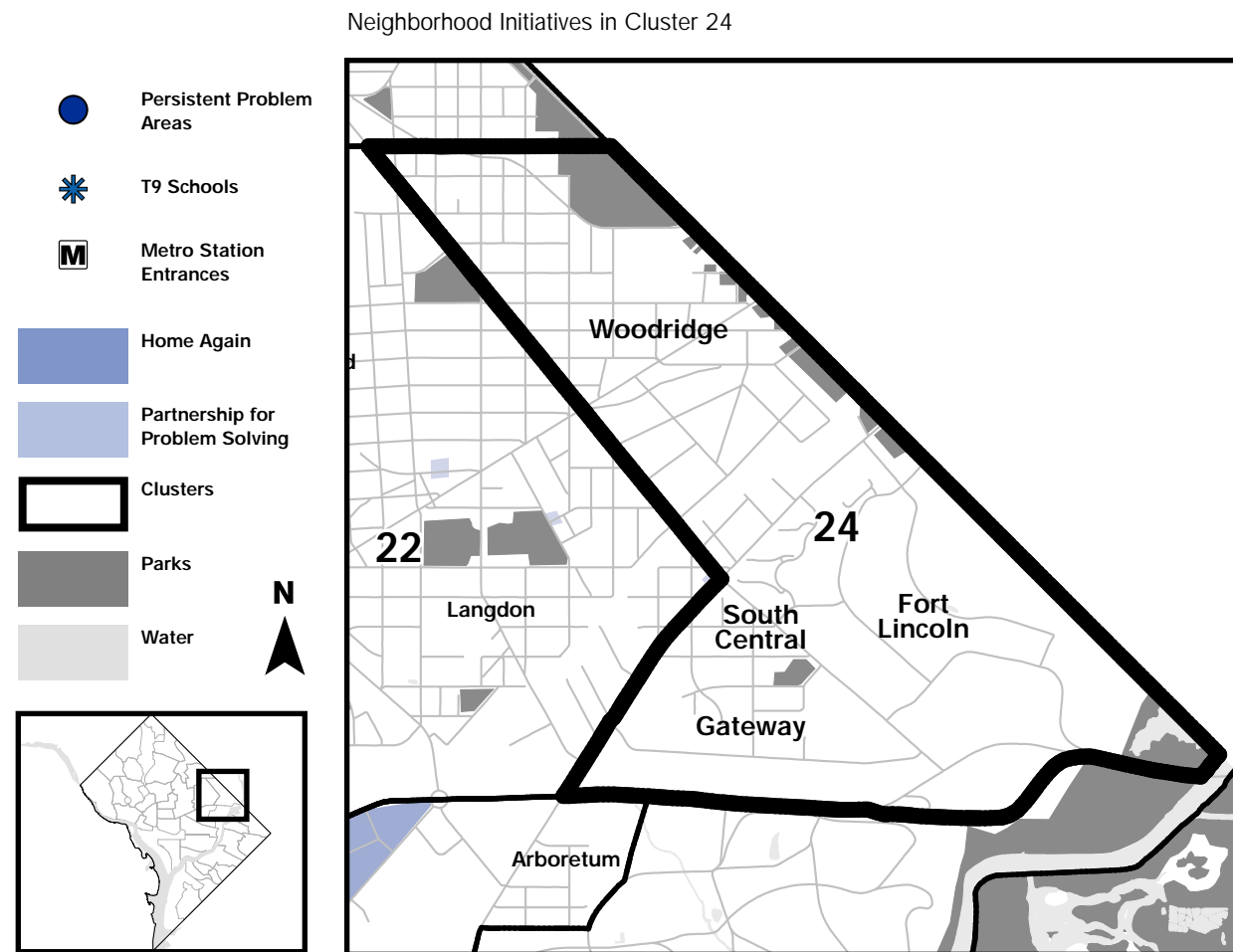
Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the following page depicts the above-mentioned initiatives that are located in your Cluster.



Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of Your Neighborhood Planner

Your Neighborhood Planner, Deborah Crain, will be responsible for implementing several actions in this Ward. During this coming year, she will continue to work with the District's Department of Transportation (DDOT) to develop a traffic study for Ward 5, to work with citizen groups and District agencies to implement a strategy to eliminate illegal dumping, and to assist the Department of Parks and Recreation in identifying strategies to beautify and maintain community parks.

What Happens
Now

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The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood *Action* website at <www.neighborhoodaction.dc.gov> or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Ward 5 Plan	1998	DC Government, DC Office of Planning
City-Wide Comprehensive Plan	1998	DC Government, DC Office of Planning
DC Municipal Regulations Planning and Development Ward 5	1995	DC Office of Documents and Administrative Issuances
A Strategic Economic Development Plan	1994	DC Government, Office of Economic Development
Cluster 24 Databook	Winter 2001	DC Government, DC Office of Planning
Cluster 24 Visioning Workshop Summary Report	Summer 2001	DC Government, DC Office of Planning
Cluster 24 FY2003 Citizen Budget Guides and Worksheets	March 18, 2002	DC Government
Affordable Housing Briefing Document	October 6, 2001	DC Government

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

Anthony A. Williams
Mayor

Kelvin Robinson
Chief of Staff

John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
Council Chair

Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

Norma Broadnax, Chair, Advisory
Neighborhood Commission (ANC) 5A

Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Rhonda Chappelle, Chair, ANC 5B

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

James D. Berry Jr., Chair, ANC 5C

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

Harold Brazil, At-Large

David Catania, At-Large

Phil Mendelson, At-Large

Carol Schwartz, At-Large

Eric Price
Deputy Mayor for Planning and
Economic Development

Herb Tillery
Deputy Mayor, Operations

Ellen McCarthy
Deputy Director, Development
Review and Zoning

Carolyn Graham
Deputy Mayor for Children, Youth,
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Andrew Altman
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Mark Platts
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